









Dave Biggs
Chief Engagement Officer
MetroQuest





## 20 years of best practices research













Association of Metropolitan Planning Organizations

TRANSPORTATION RESEARCH BOARD





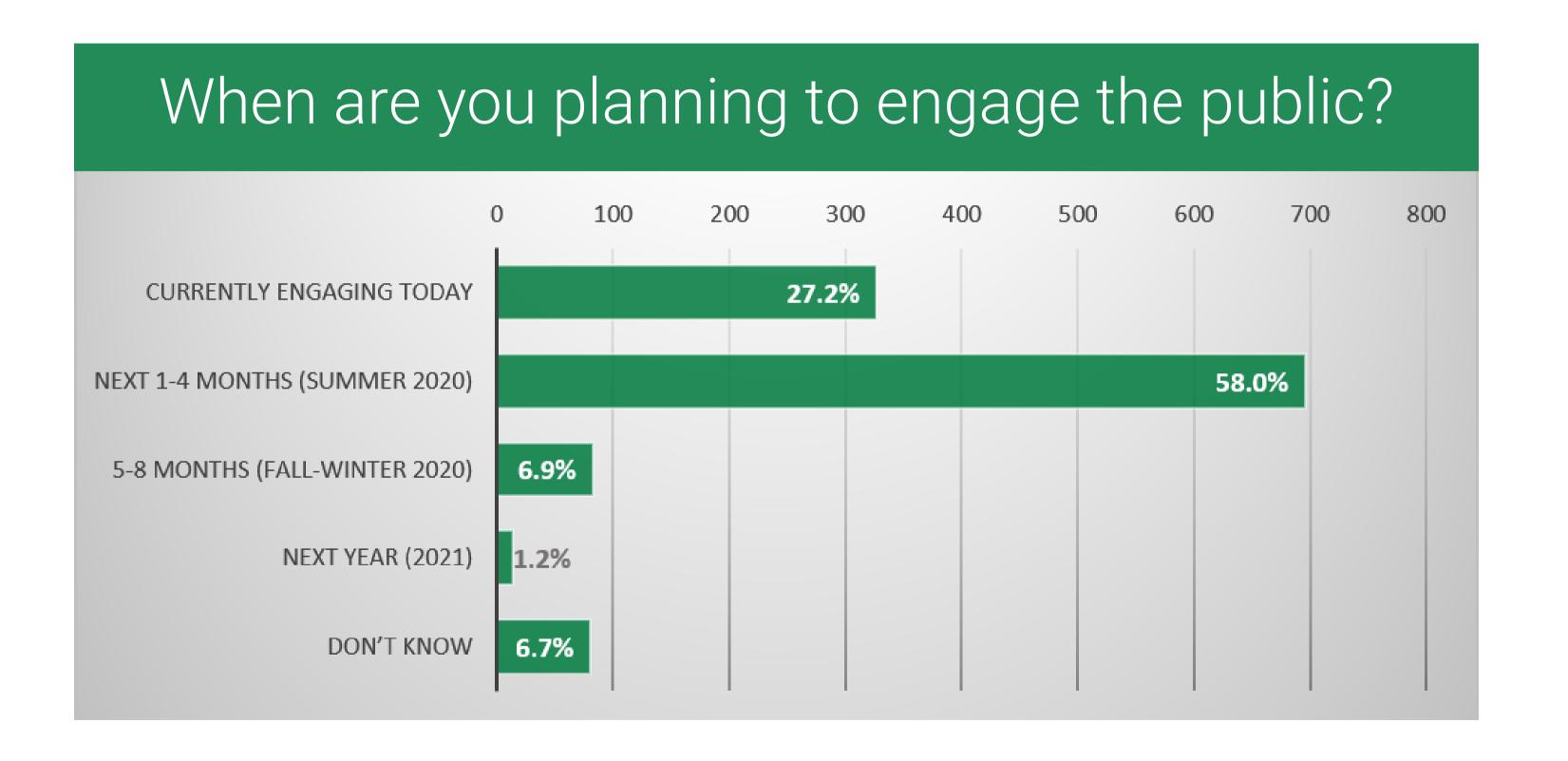
## Select MetroQuest subscribers

# Local Agencies **SFMTA** SENCOG **Kern Council** of Governments Guelph South Central Planning & Development Commission **New York City Transit** PLANNING COMMISSION



# Consulting Firms Kimley » Horn **Michael Baker** INTERNATIONAL | raimi+ | associates SNYDER **McFarland Johnson** RENAISSANCE PLANNING DIALOG arellano

# Timing for next public engagement



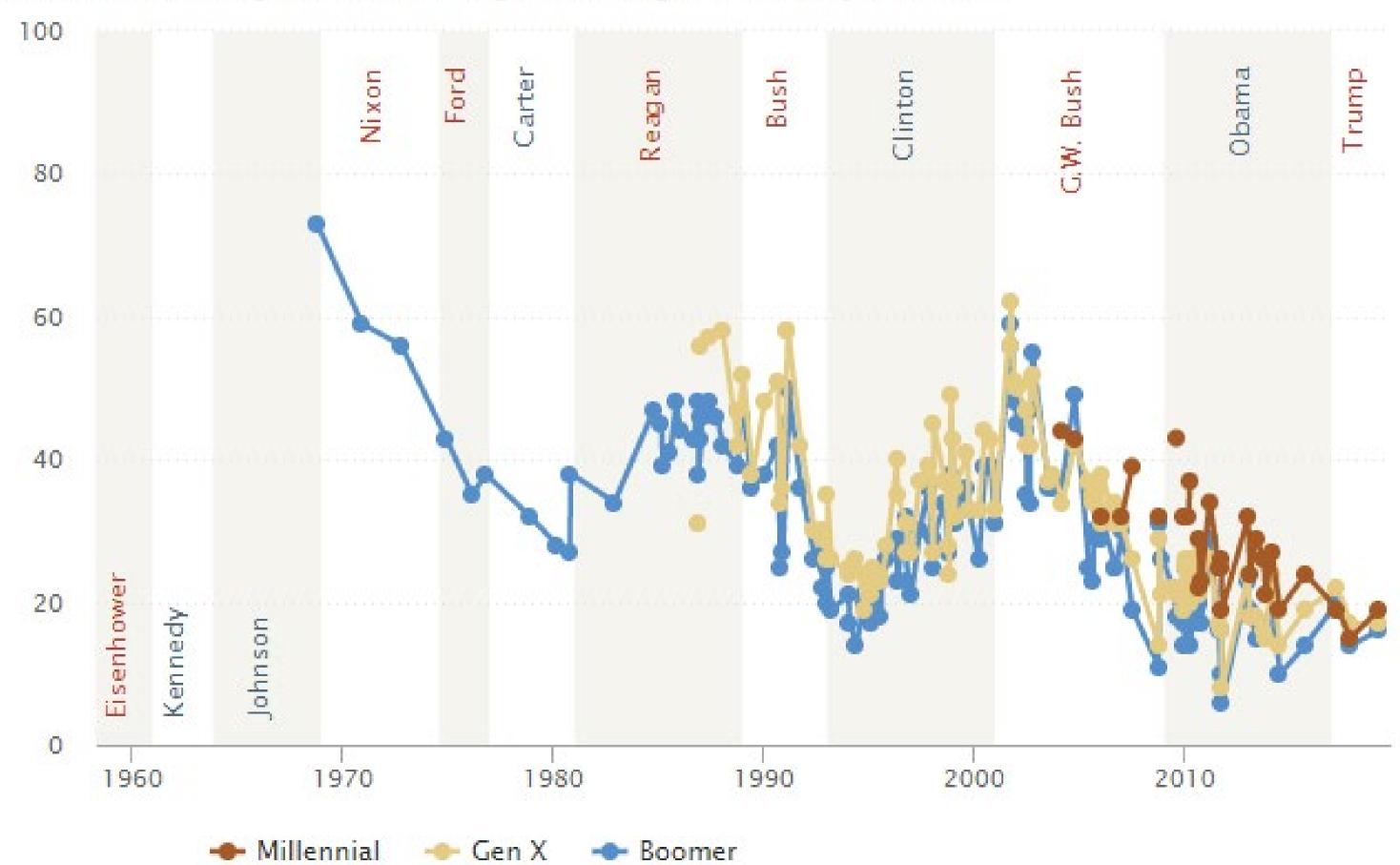


# 2020: The Perfect EJ Storm

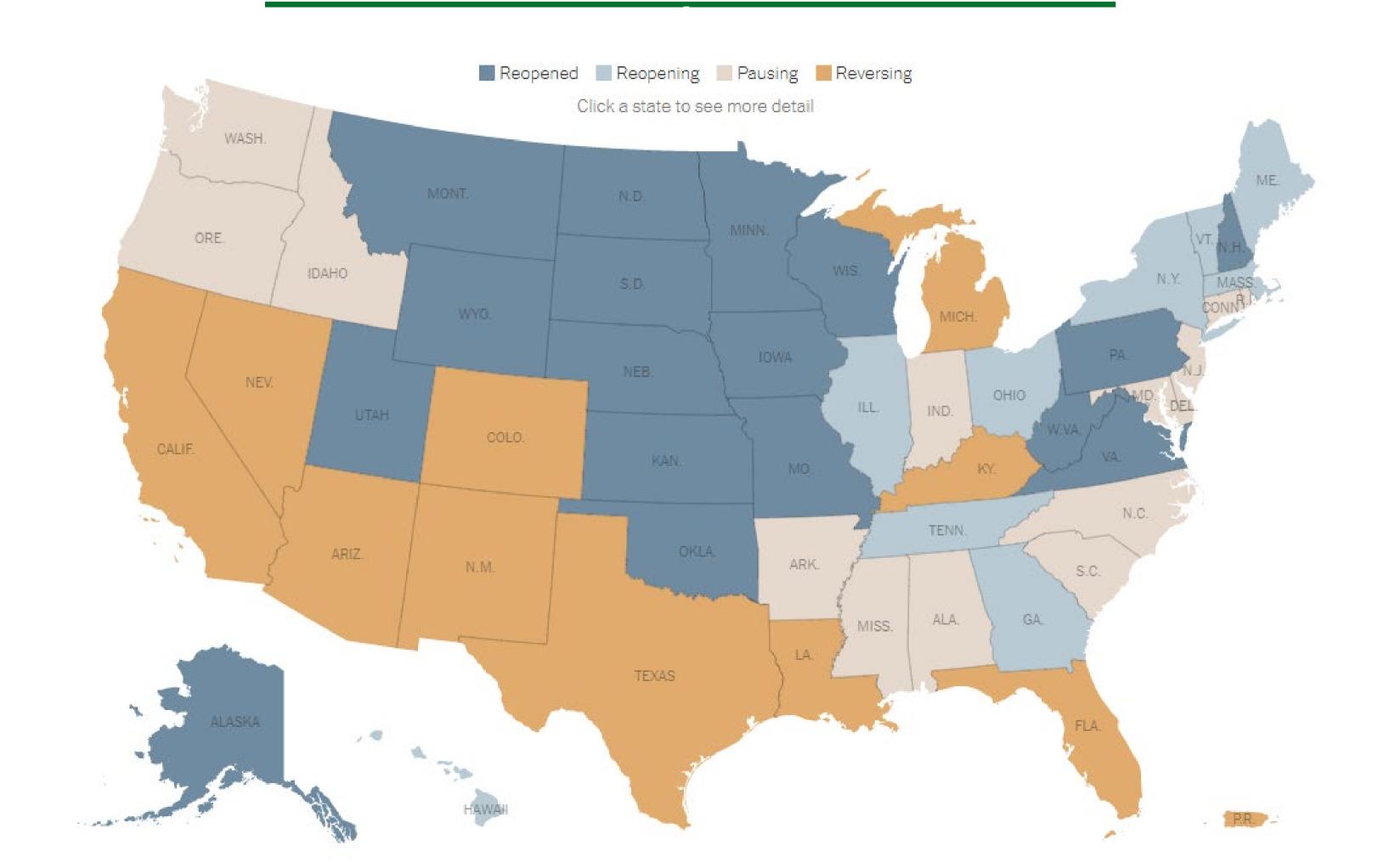


# Trust in government is low

% who trust the govt in Washington always or most of the time



## State and local lockdowns



# Widespread civil rights unrest



## NEPA modernization



## Federal Interagency Working Group on Environmental Justice



Denise Freeman

Department

of Energy

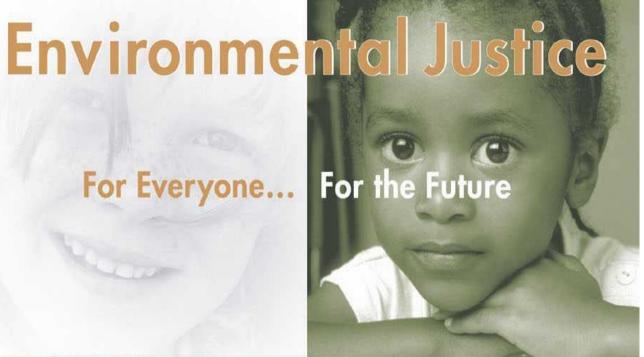


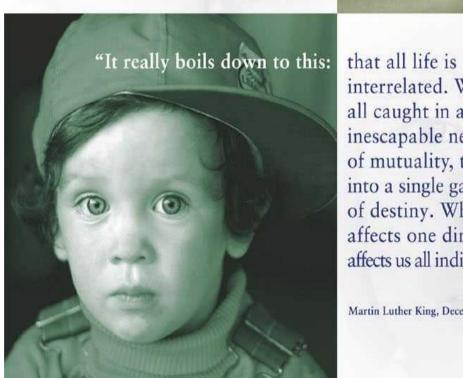
Elizabeth Poole
Environmental
Protection Agency



Carolyn Nelson, PE Federal Highway Administration

# For Everyone... For the Future





interrelated. We are all caught in an inescapable network of mutuality, tied into a single garment of destiny. Whatever affects one directly, affects us all indirectly."

Martin Luther King, December, 1967





#### Webinar:





#### **Denise Freeman**

**Co-chair, NEPA Committee of the** 

Federal Interagency Working Group on **Environmental Justice** 

> **U.S. Department of Energy Office of Legacy Management**

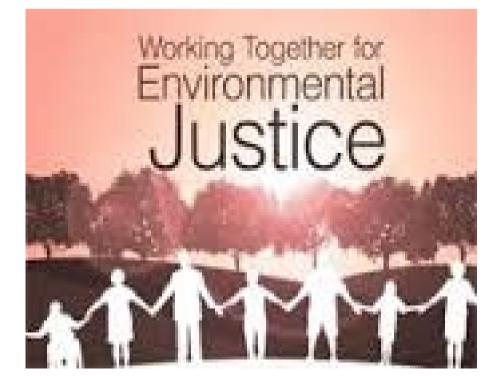






### Definition of Environmental Justice

- Environmental Justice (EJ) is "fair and equal treatment and meaningful involvement of all people, regardless of race, ethnicity, culture, income or education level with respect to development, implementation, and enforcement of environmental laws, regulations, and policies."
- Fair treatment means that racial, ethnic, or socioeconomic groups should not bear a disproportionate share of negative environmental consequences resulting from (BUSINESS OPERATIONS) or from the execution of laws, regulations, and policies.
- EJ is enforced by law, under the U.S. Court of Appeals





# **Environmental Justice Background/History**





- 1964 Civil Rights Act
- 1971 CEQ Annual Report
- 1982 Warren County PCB Landfill/GAO Report
- 1987 United Church of Christ Study
- 1994 Executive Order 12898
- 2001 Warren County PCB Landfill Remediation
- 2011 Federal Memorandum of Understanding on EJ





### **Executive Order 12898**



On February 11, 1994, President William J. Clinton signed Executive Order 12898, Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations.





# **Executive Order 12898 (Continued)**



- The Order also called for the establishment of a Federal Interagency Working Group on Environmental Justice (known as the EJ IWG).
- EPA was designated as the lead coordinator and the EPA administrator also chairs the EJ IWG.





## Memorandum of Understanding



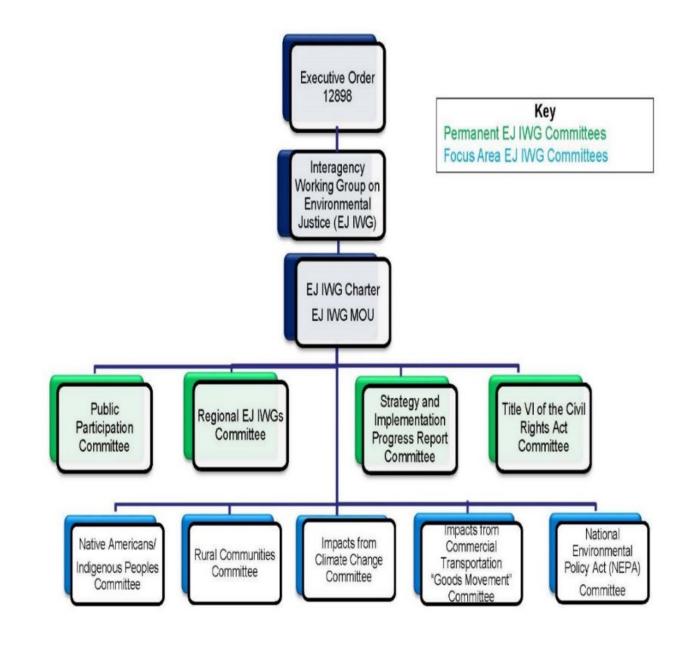
- To expand upon its commitment to EJ, on August 4, 2011, 17 Federal Cabinet level officials in signing a Memorandum of Understanding on Environmental Justice (MOU).
- The MOU advances federal agencies responsibilities under EO 12898. Specific areas of focus include: National Environmental Policy Act (NEPA) and Title VI of the Civil Rights Act of 1964, and Goods Movement - transportation of foods/products.



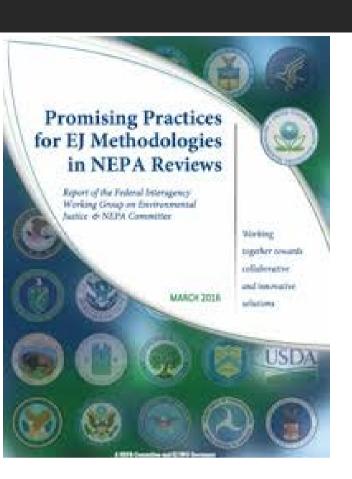
# Relationship between NEPA and the Federal Interagency Working Group on Environmental Justice

EJ IWG Governance Structure 2016 - 2018

- Charter & MOU (2011)
- NEPA Committee Purpose:
  - ✓ Improve effective, efficient and consistent consideration of EJ in the NEPA process
  - ✓ Share promising practices/lessons learned developed by federal government NEPA practitioners
  - ✓ Provide cross agency training on EJ and NEPA







# Meaningful Engagement



A process that allows a Federal agency to build ongoing relationships with the community along with building their trust.

- Meaningful engagement can be best described as a two-way street:
- Informing the community (public outreach)
- Involving the communities in project discussions (participation) and seeking community input



## Questions?



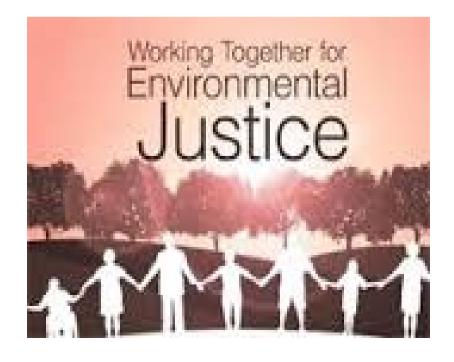
Denise Freeman

Co-chair, NEPA Committee

Federal Interagency Working Group on Environmental Justice

U.S. Department of Energy

Office of Legacy Management



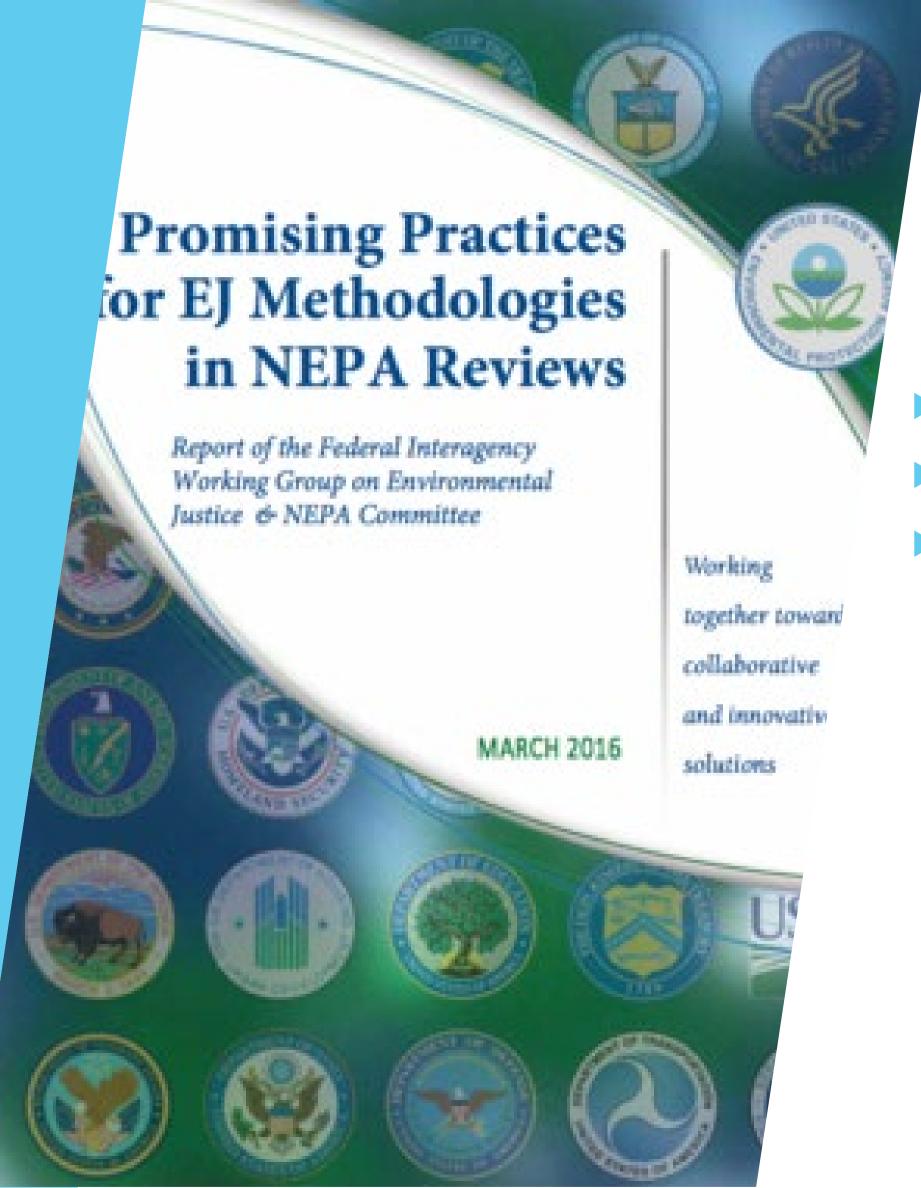
Denise.freeman@hq.doe.gov (202) 641-1837



# Promising Practices for Environmental Justice Methodologies in NEPA Reviews

August 5, 2020

Elizabeth Poole



# Roadmap

- EJ and NEPA
- Promising Practices Details
- Other tools and resources

# NEPA and EJ

Promote healthy and sustainable communities

Ensure that everyone is treated equitably

Informs the decision-making process

Identify adverse effects; determine significance; avoid, minimize, mitigate

Benefits and burdens

Consider EJ in all decisions (EIS/ROD, EA/FONSI, & CatEx)

# Promising Practices Report

#### It is:

Builds on existing NEPA guidance and practices

Represents professional knowledge and expertise

Captures collective thinking and thoughtful deliberation

Allows for comparison and improvement

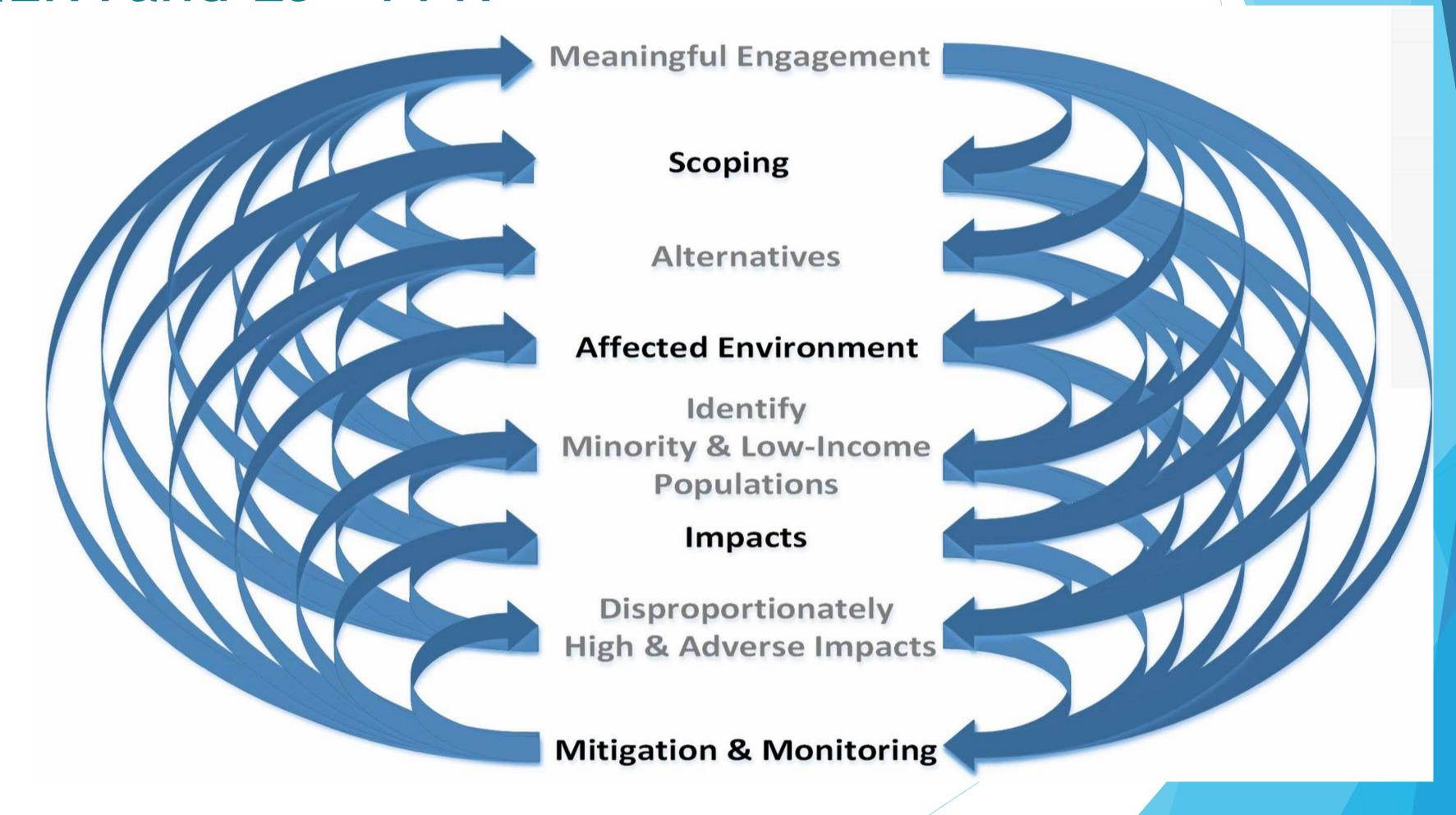
#### It's not:

Does NOT establish new requirements for NEPA analyses

Is NOT formal agency <u>Guidance</u>

Is NOT intended to be legally binding or create rights or benefits for any person(s)

# NEPA and EJ - PPR



# North to Colorado Springs Fountain Creek North Side **East Side** lex St. Runyon/Fountain Lakes State Wildlife Area Benedict Park Leg Evraz Rocky Mountain Steel Mills South to Trinidad South Gate

## Foundation

#### Meaningful Engagement

- Early, often, ongoing
- Adaptive and innovative approaches

#### Scoping

- Begin to determine affected environment
- Consider methodologies and required data sources

#### Defining the Affected Environment

- Appropriate range and unit of analysis
- Data Selection and interpretation

# Identification

## Identifying Minority Populations

- No-Threshold analysis or the Fifty Percent/Meaningfully Greater analysis
- Reference Communities

## **Identifying Low-Income Populations**

- Alternative Criteria or Low-Income Threshold Criteria Analysis
- Data Selection

# Analysis

#### **Developing Alternatives**

#### **Impact Analysis**

- Scoping frames this section
- Additional data sources
- Incorporate health considerations

Range of Alternatives

Alternatives

Alternatives

Analysis

Reduce Impacts

Change Location to Avoid

Change based on comments

Reduce Project Footprint Increase or Add
Benefits

#### Disproportionately High & Adverse Impacts

- Definition discussion
- Two methodologies: balancing and impact-focused approaches
- Conclusions

# Follow Through

#### **Monitoring and Mitigation**

- Adaptive and innovative approaches
- Transparency and sharing commitments with public



# Tools and Resources

#### IWG Work:

Community Guide to EJ/NEPA Methods

#### Other Tools:

NEPAssist (https://www.epa.gov/nepa/nepassist)

EJSCREEN (https://www.epa.gov/ejscreen)

# Questions?

Contact information

Elizabeth Poole

US EPA - Region 5 - Tribal and Multimedia Programs Office

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312-353-2087

**NEPA Committee Leads** 

Denise Freeman (US DOE)



## Carolyn Nelson, P.E.

Federal Highway
Administration
carolyn.nelson@dot.gov

## Virtual Public Involvement

\*slides not available

"...the use of digital technology to engage individuals or to visualize projects and plans."

For more information, please watch the webinar recording or visit the website: <a href="https://www.fhwa.dot.gov/planning/public\_involvement/vpi">https://www.fhwa.dot.gov/planning/public\_involvement/vpi</a>





Requires agencies to engage the public earlier in the process

Adds requirements to engage traditionally underrepresented groups

Promotes use of modern technologies beyond public meetings

Urges agencies to solicit comments "in a manner designed to inform"

# 20 Years of Analysis & Training

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Limited reading ability	•	•	•		•	•	•	•		•	•				
Impaired vision	•		•	•	•						•				
Limited time			•		•	•	•	•		•	•				
Limited mobility			•		•	•									
Limited access	•	•	•				•	•							
Other languages		•	•		•	•	•	•		•		•		•	
Limited understanding	•	•	•		•	•	•	•	•	•			•	•	
Different priorities/perspectives	•	•	•		•	•	•	•	•				•	•	
Other cultures	•	•	•				•		•	•		•	•	•	
Not connected in community			•			•	•	•	•						
		Tactics									D	esi	gn		



Citizen panels

America Speaks

EJ Optimized Online +







1. Great online engagement experience

2. Targeted promotions

3. Easy offline options



Great online engagement experience



# Case Study: LA Metro



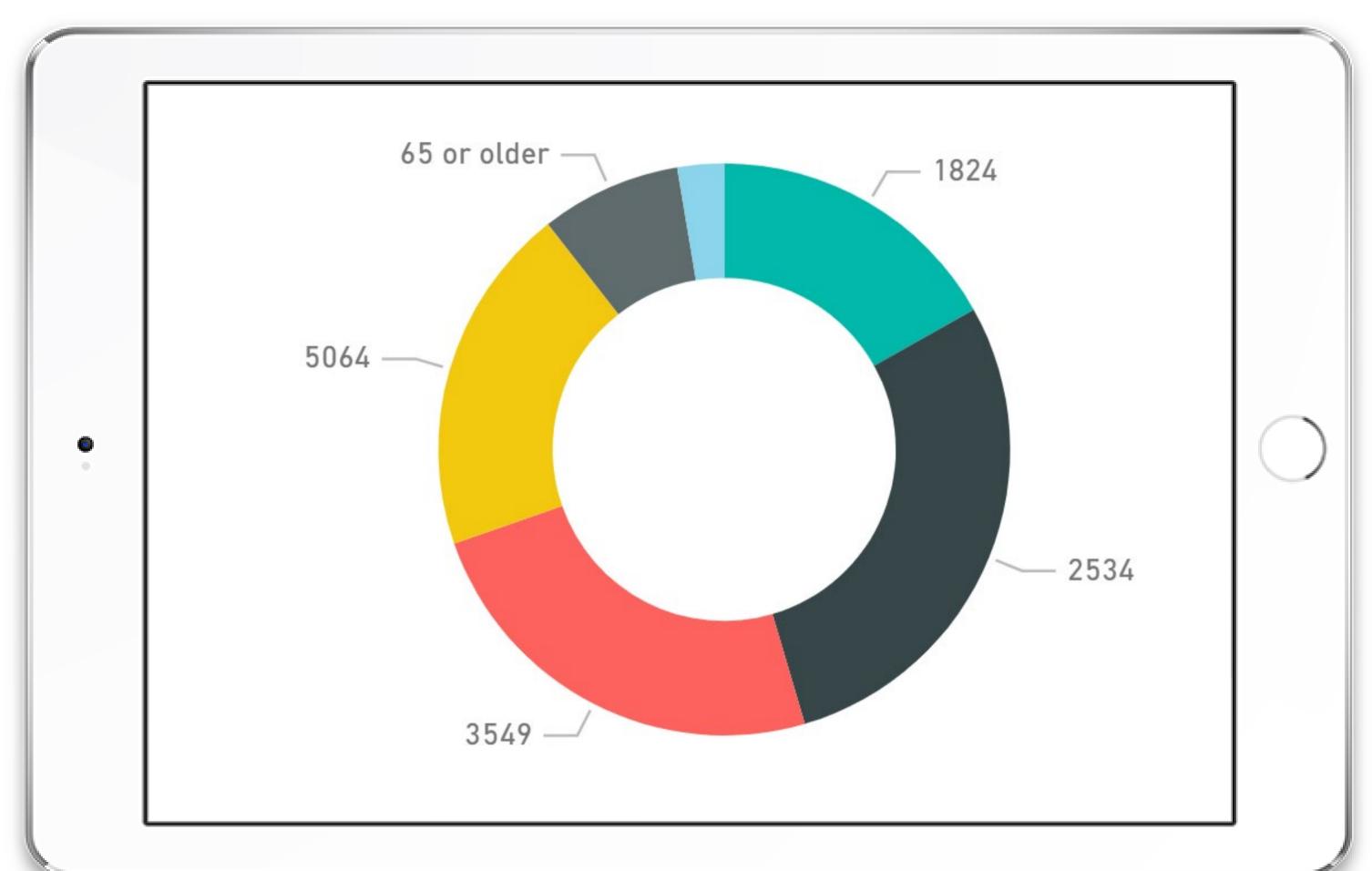






# All ages

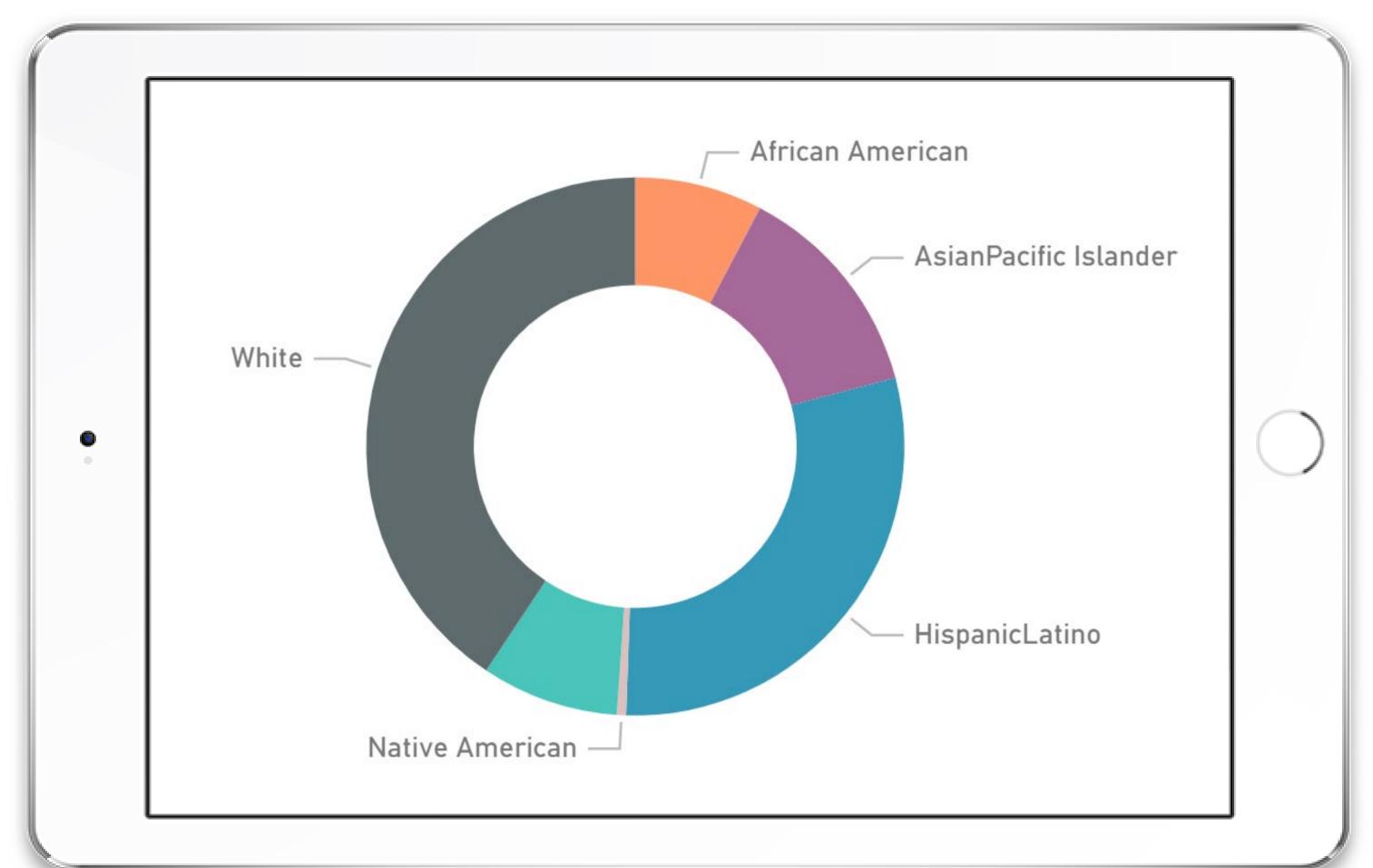






# All ethnicities

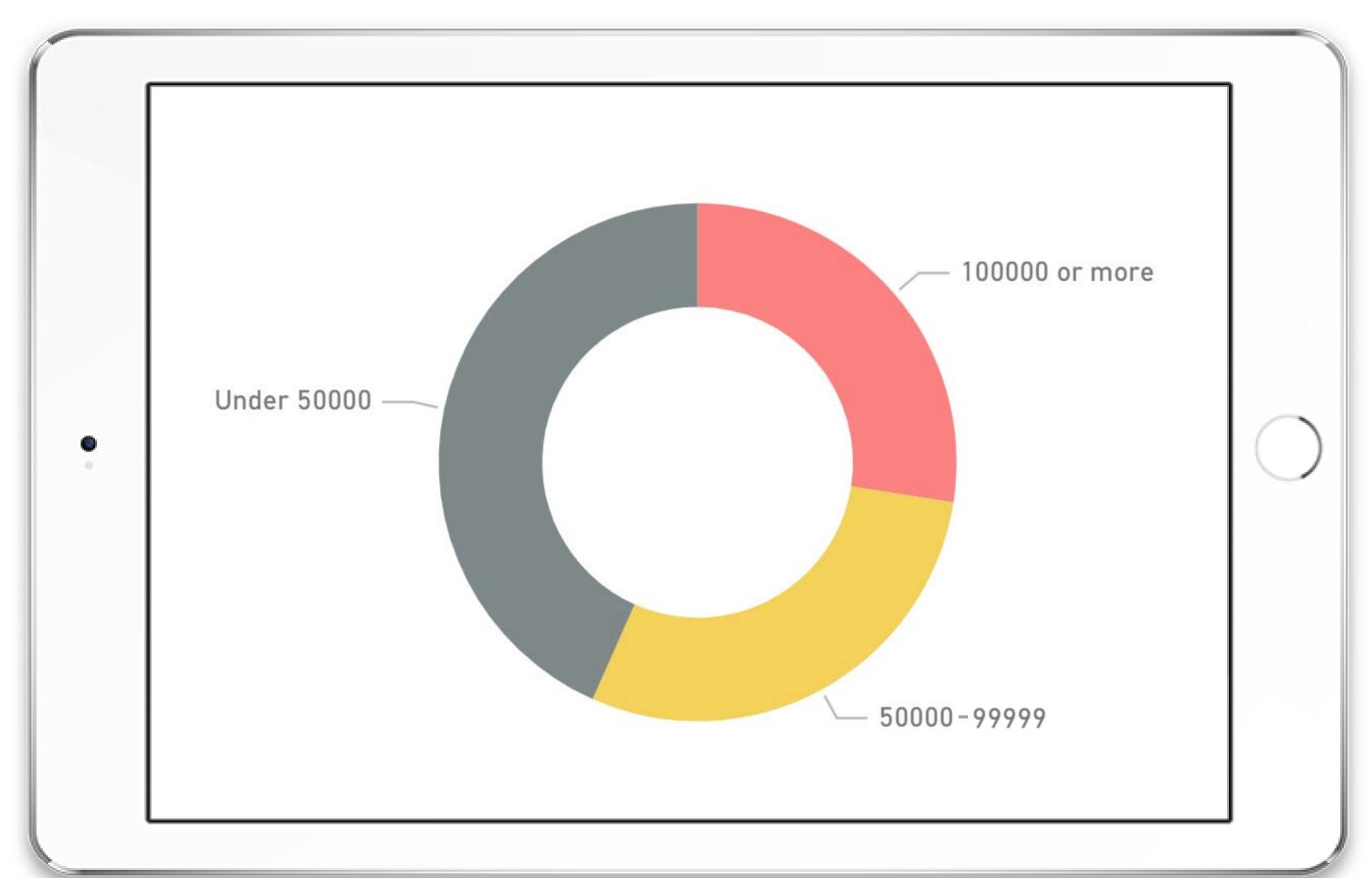






# All income levels

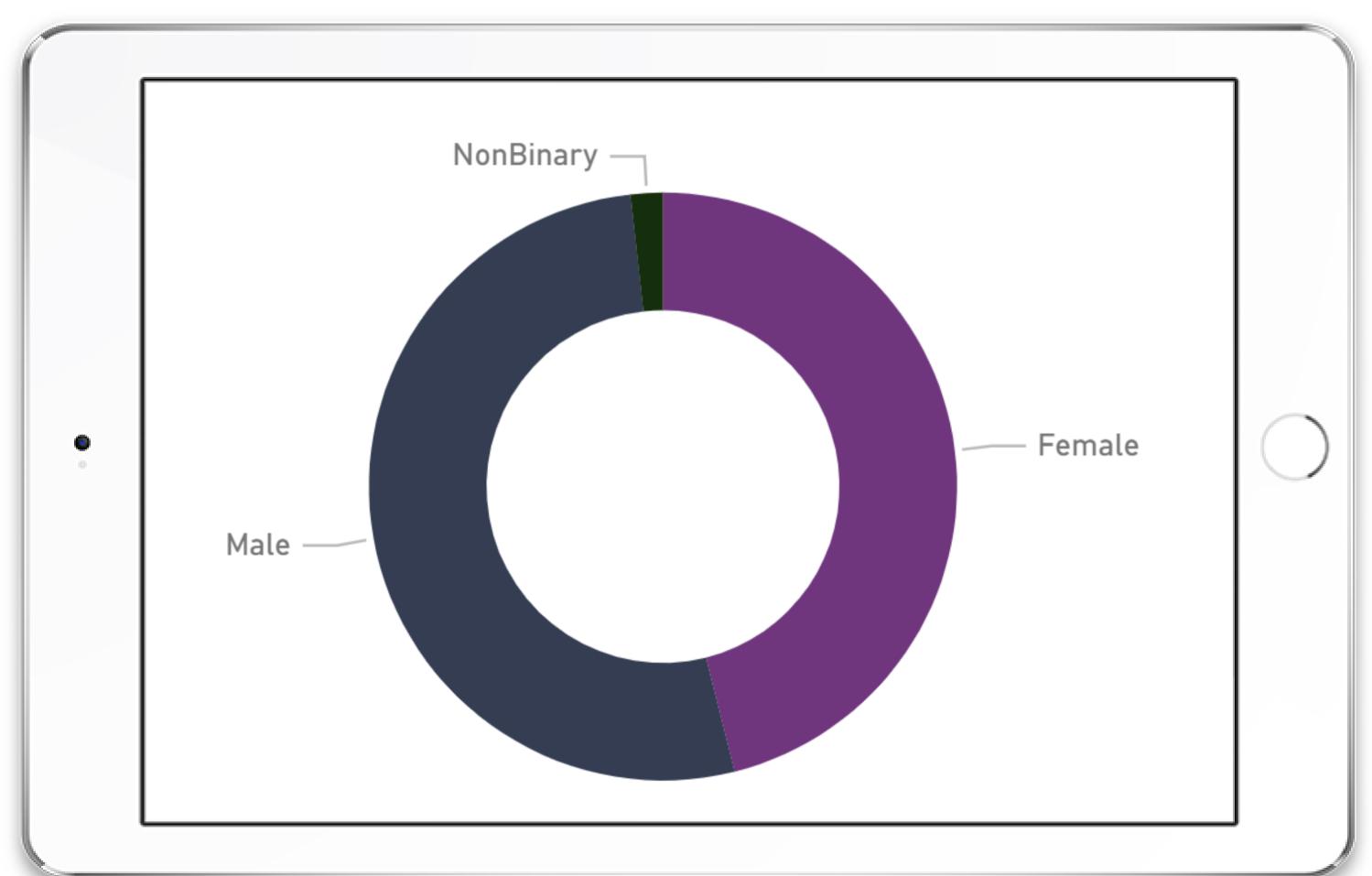






# Gender balance



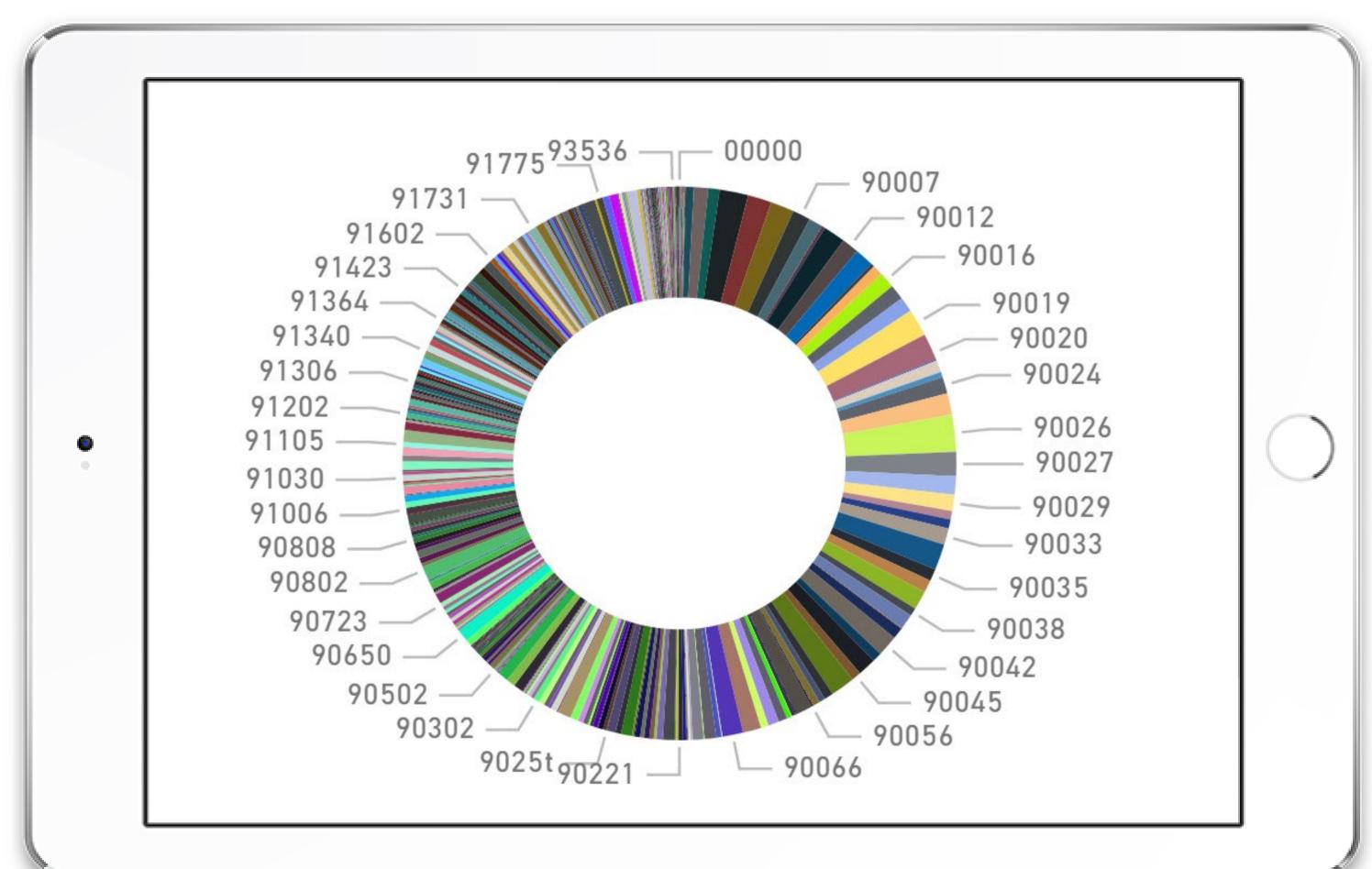




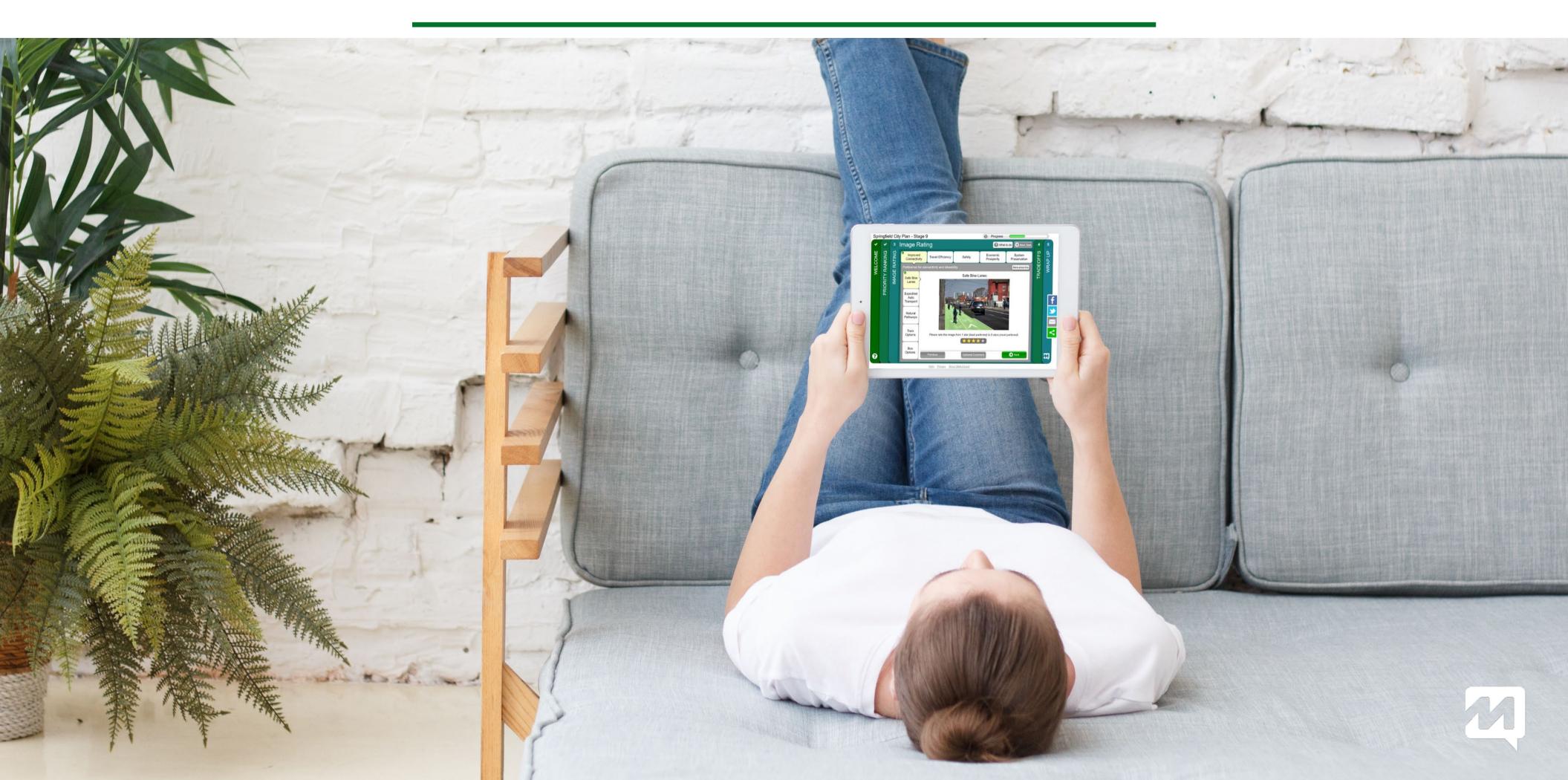


# All neighborhoods

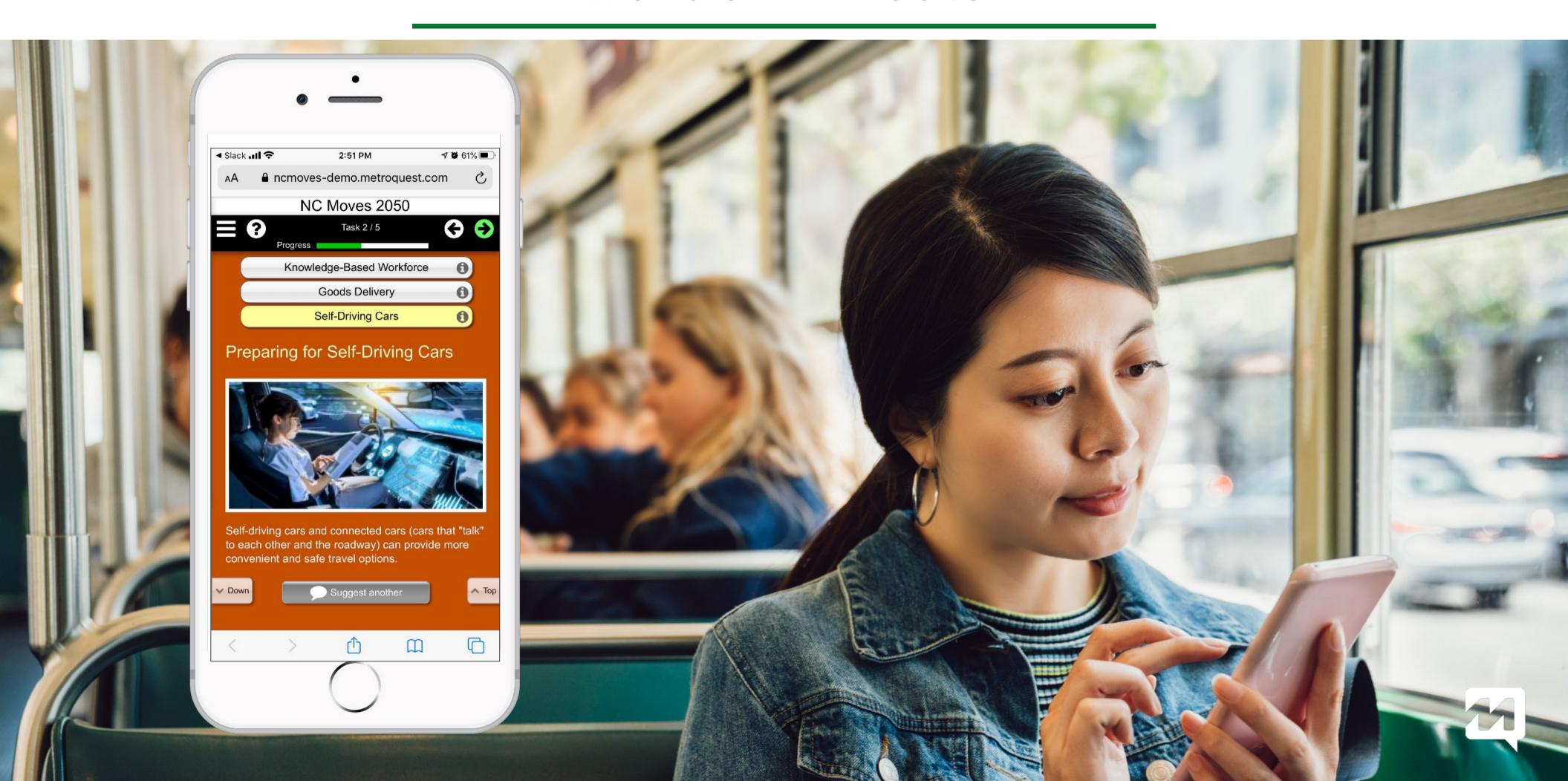




#### Make it fun and sharable



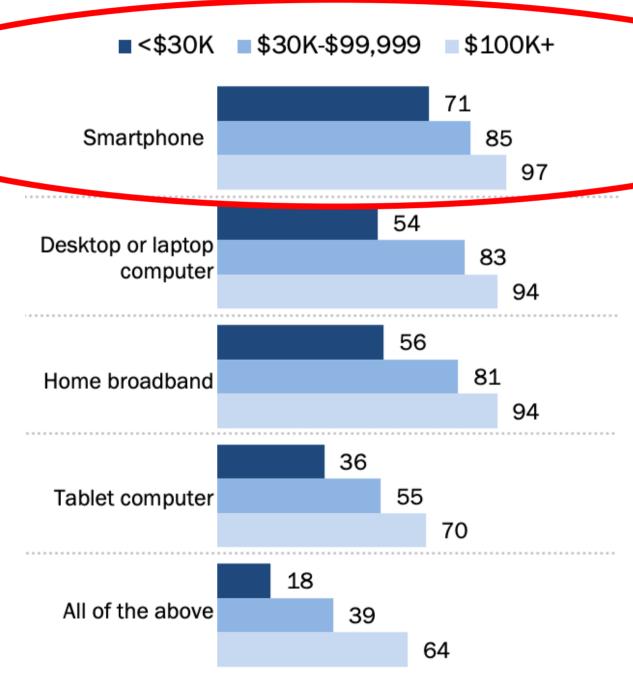
#### ... and think mobile



#### ...to reach all income groups

## Lower-income Americans have lower levels of technology adoption

% of U.S. adults who say they have the following ...



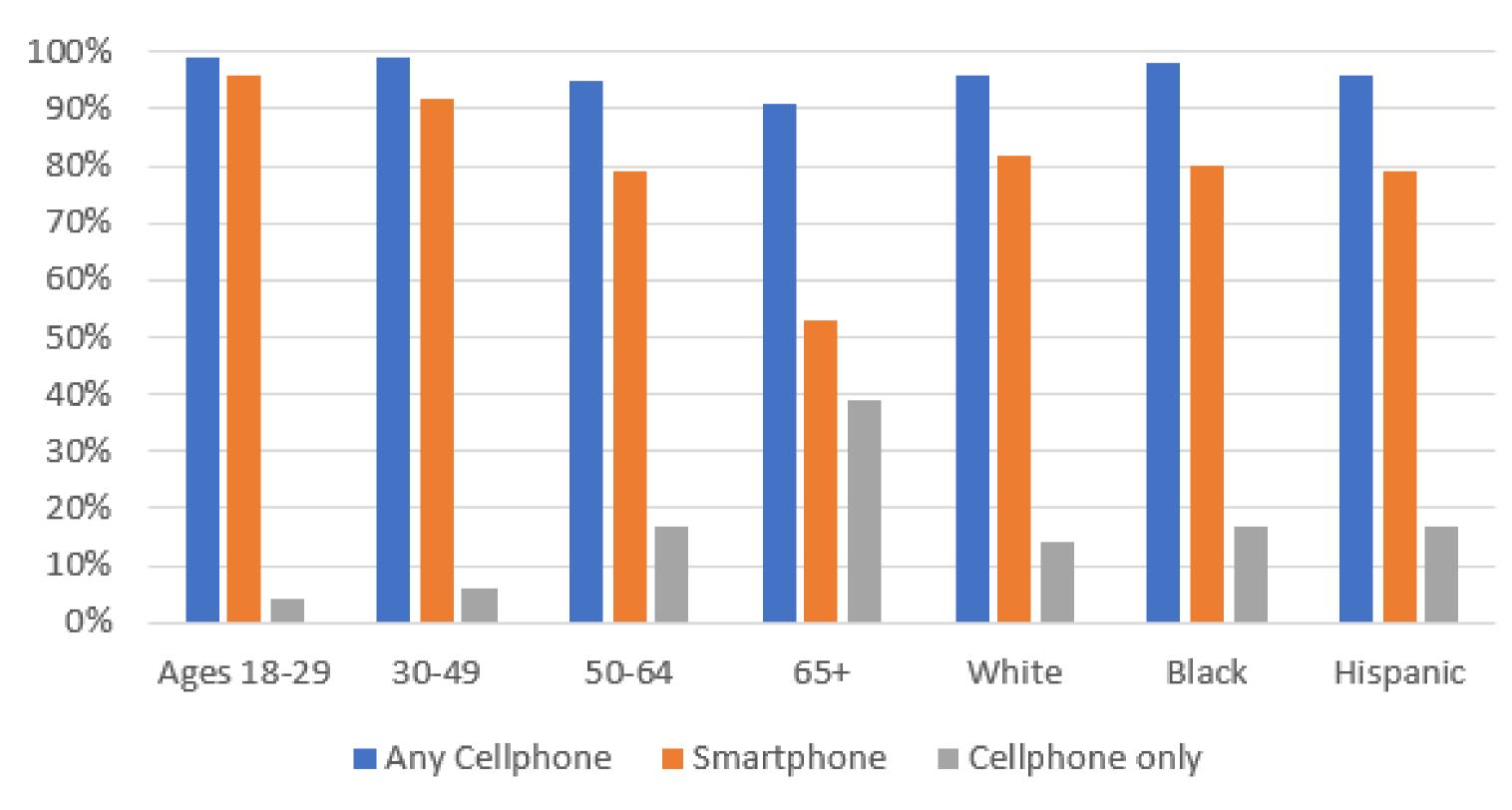
Note: Respondents who did not give an answer are not shown. Source: Survey conducted Jan. 8-Feb. 7, 2019.

PEW RESEARCH CENTER



#### ... across all demographics

#### % of U.S. adults who own mobile devices



Source: Survey conducted Jan. 8 to Feb. 7, 2019.



# Keep it private for true, unbiased input



# Choose visuals to avoid jargon



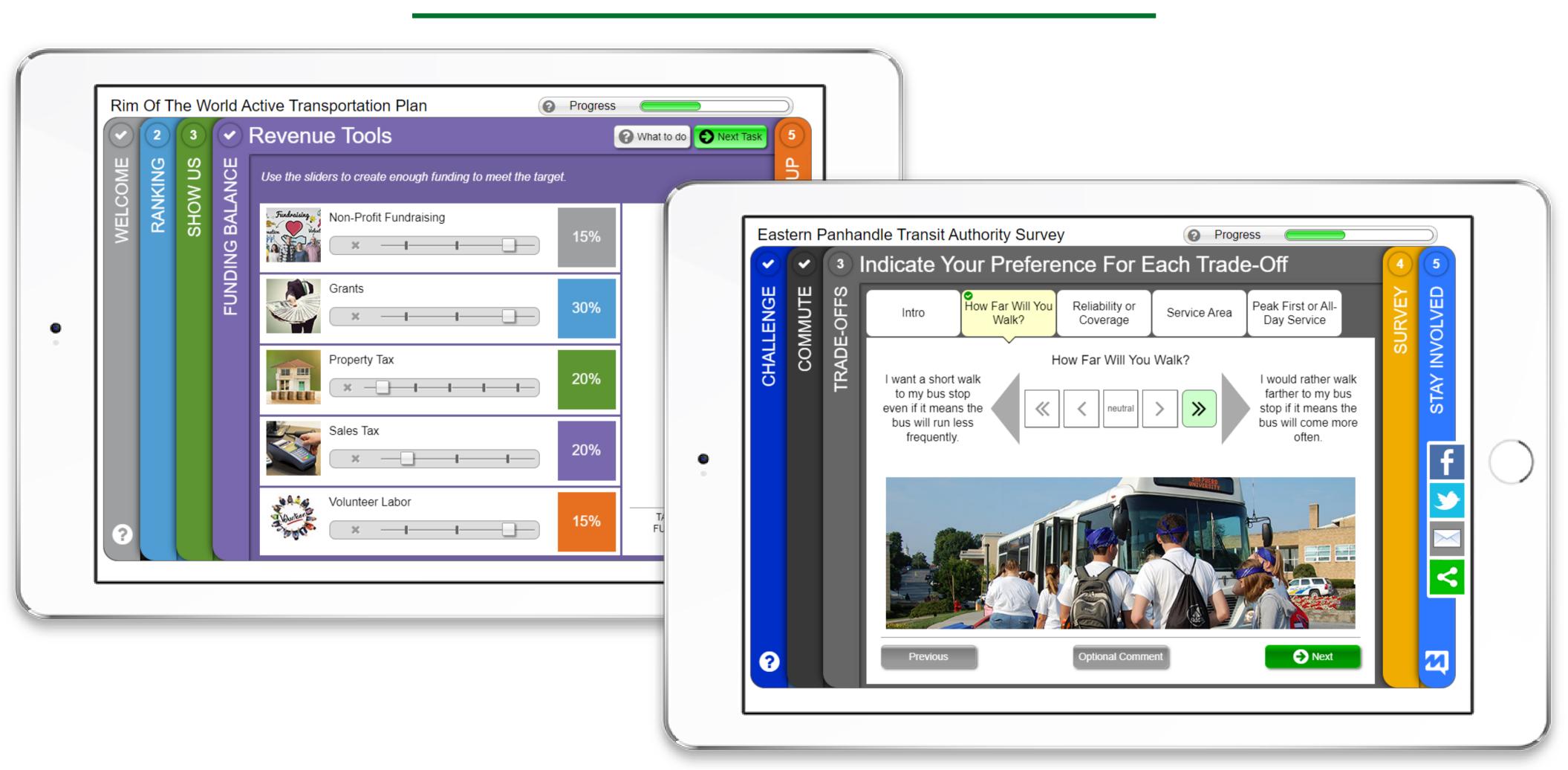
### Gamify "in a manner designed to inform"



# Create microlearning moments



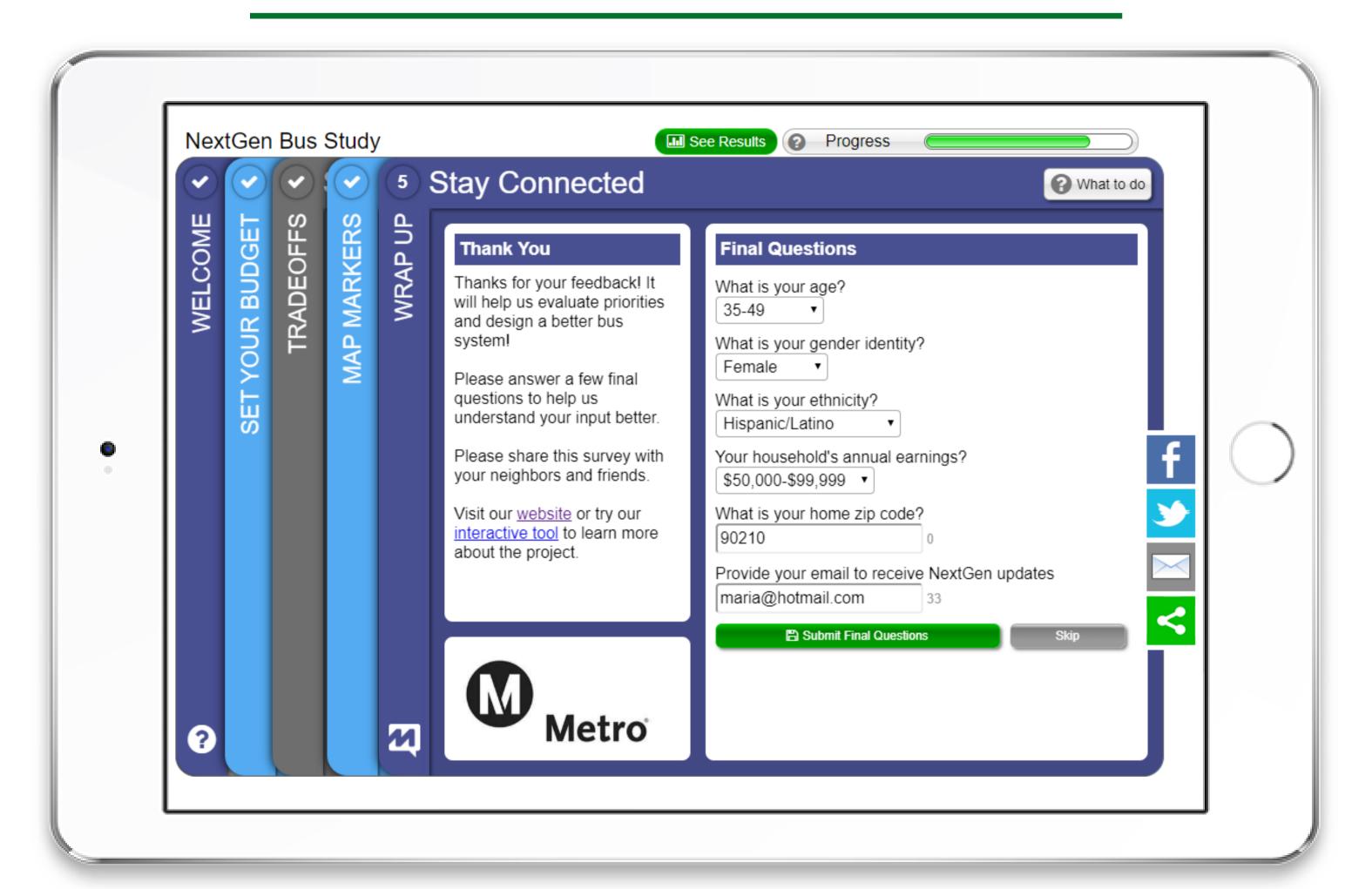
#### Build appreciation for trade-offs



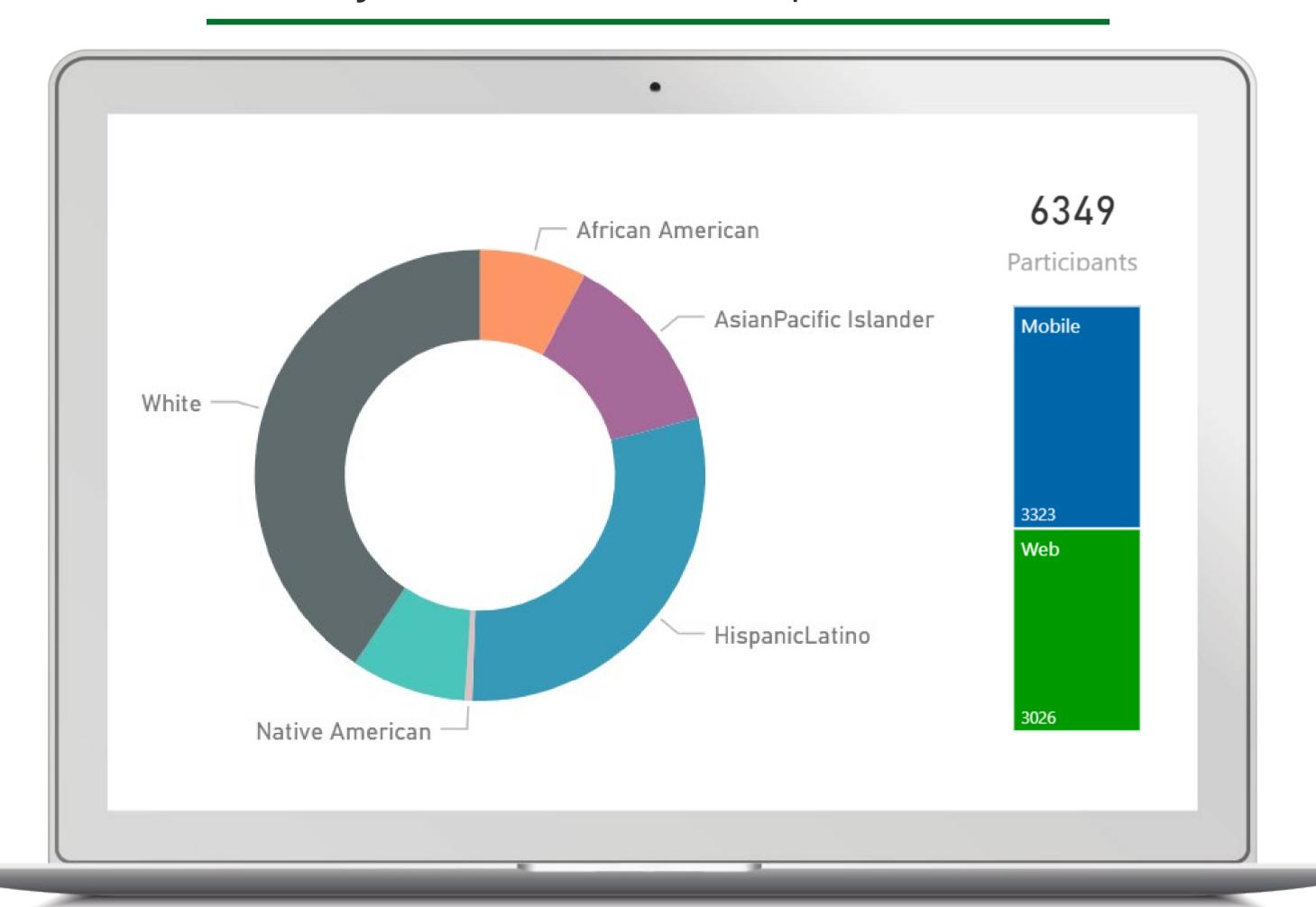




#### Collect & monitor demographics ...



## ... so you can refocus promotions

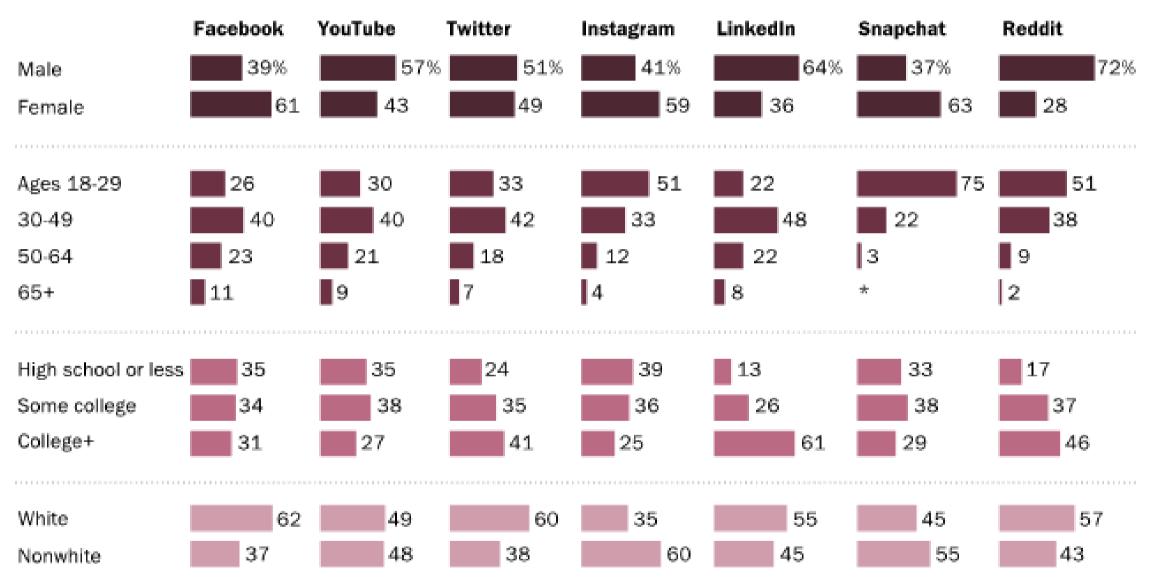




#### Target with social media ...

#### Profiles of social media news consumers

% of each social media site's news consumers who are ...



Note: Tumblr and WhatsApp not shown. Nonwhite includes all racial and ethnic groups, except non-Hispanic white. Source: Survey conducted July 30-Aug. 12, 2018.

#### PEW RESEARCH CENTER

<sup>&</sup>quot;News Use Across Social Media Platforms 2018"

#### Partner to go-to-them online



#### Use these 12 promotional tools

# 12 Ways to Promote Your Online Survey Like a Pro

- 12 proven promotional strategies
- 70+ tips & tricks
- Real-world examples

We will email you a PDF copy!





Easy offline options

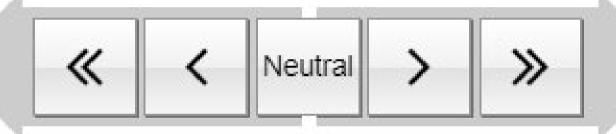
#### No tech options: paper, phone, etc...

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#### Speed vs Access

Choose the option that best shows which tradeoff you prefer

Fewer stops for a faster trip on the bus



More stops for a shorter walk to and from the bus







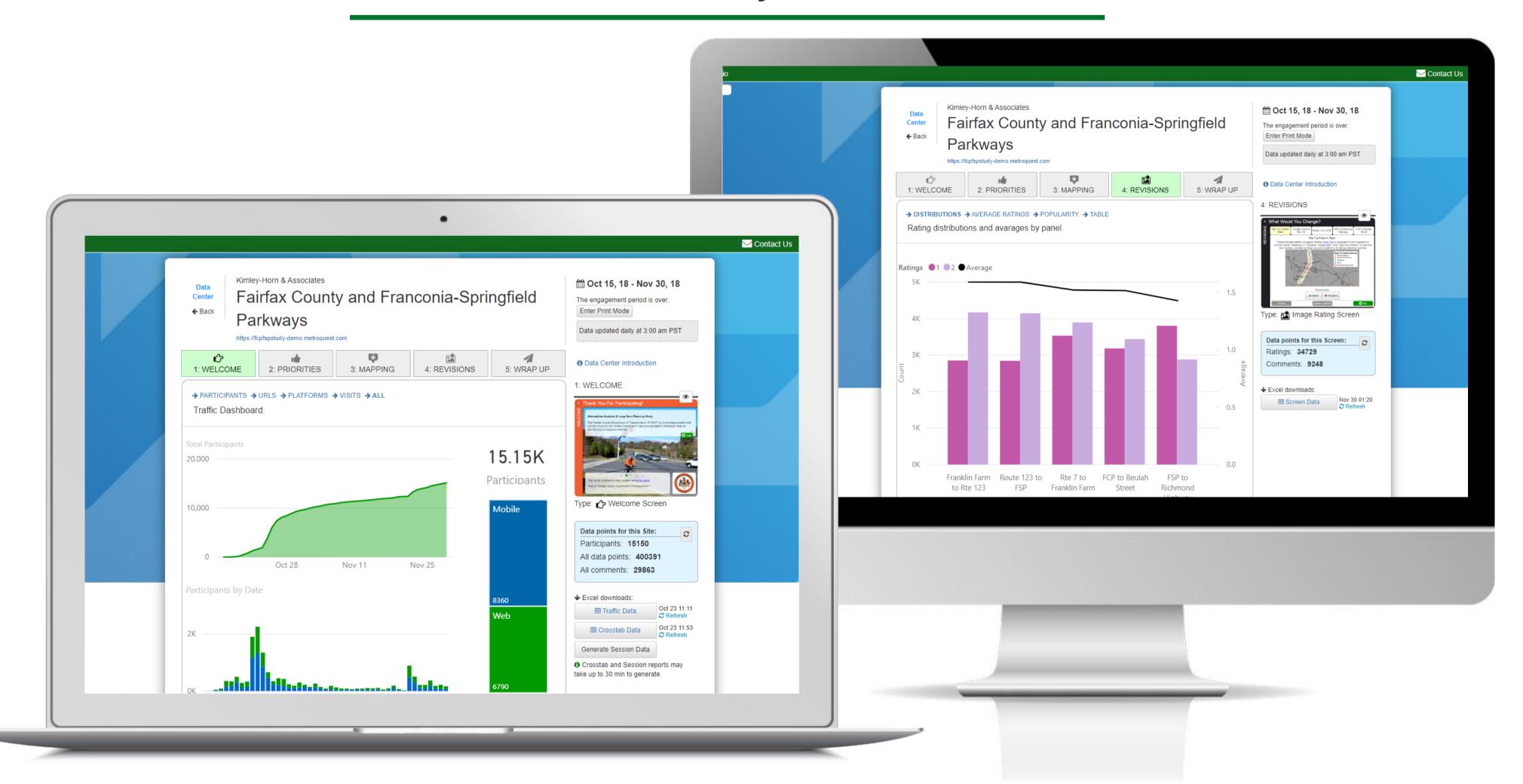


1. Great online engagement experience

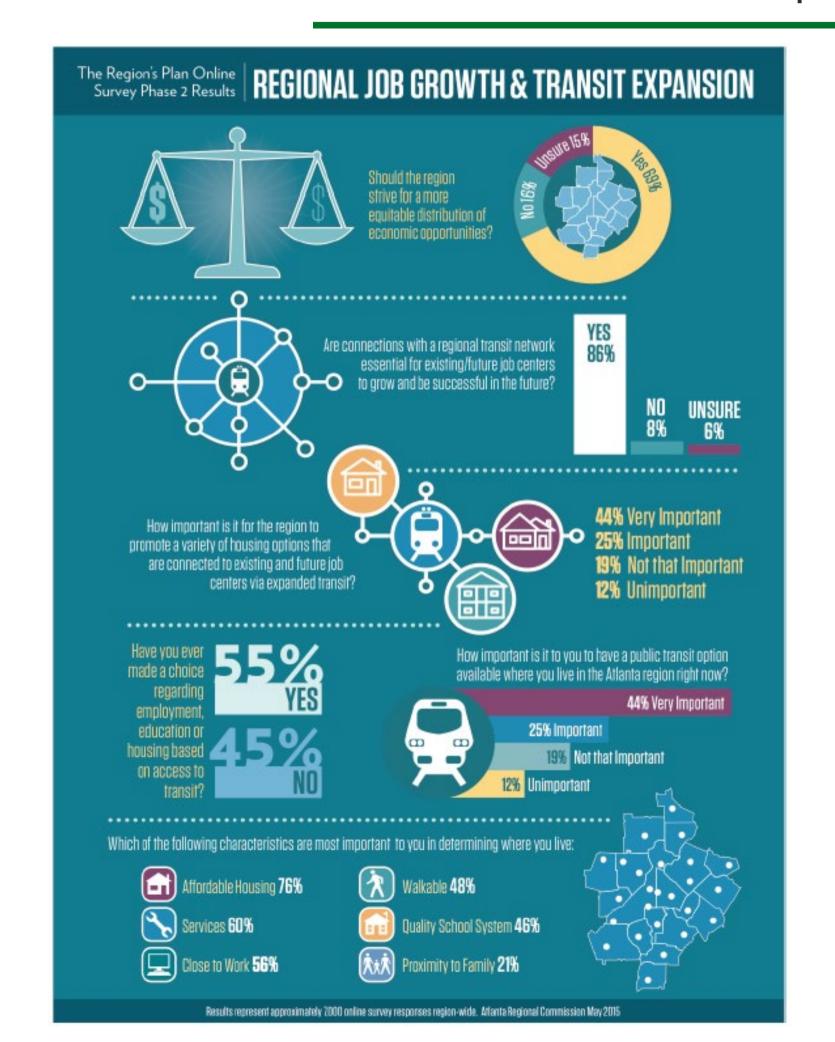
2. Targeted promotions

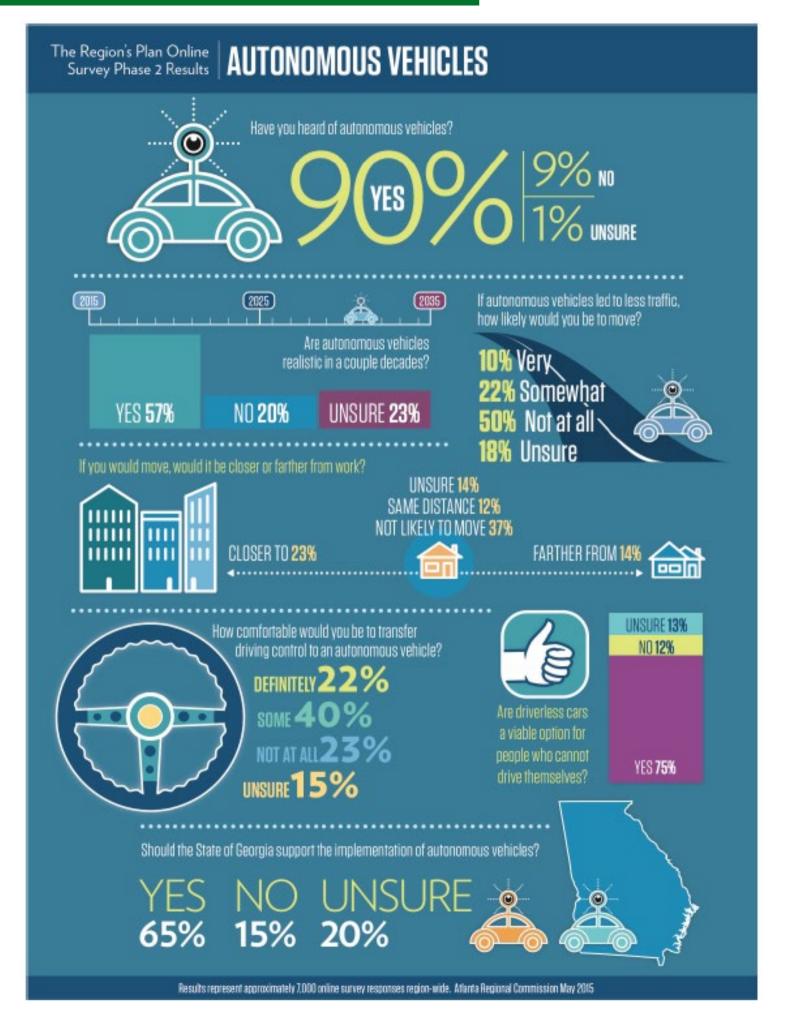
3. Easy offline options

## In the end, mine your results ...



#### Close the loop to build trust







#### Questions?









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Department

of Energy

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Protection Agency

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Federal Highway
Administration

Dave Biggs MetroQuest

